Translation

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Summary of Consolidated Financial Results for the Year Ended June 30, 2024 (Based on Japanese GAAP)

August 7, 2024

Company name: System Support Inc.

Stock exchange listing: Tokyo

Stock code: 4396 URL https://www.sts-inc.co.jp

Representative: Representative Director Ryoji Koshimizu

General Manager of Management

Inquiries:

Headquarters

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Scheduled date of ordinary general meeting of shareholders: September 26, 2024
Scheduled date to file Securities Report: September 27, 2024
Scheduled date to commence dividend payments: September 27, 2024

Preparation of supplementary material on financial results: Yes

Holding of financial results meeting: Yes (for institutional investors and analysts)

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended June 30, 2024 (from July 1, 2023 to June 30, 2024)

(1) Consolidated operating results

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Year ended June 30, 2024	22,029	14.3	1,670	14.7	1,743	19.0	1,224	21.2
Year ended June 30, 2023	19,267	18.9	1,456	21.7	1,465	23.1	1,009	28.5

	Earnings per share	Diluted earnings per share	Profit attributable to owners of parent/equity	Ordinary profit/total assets	Operating profit/net sales
	Yen	Yen	%	%	%
Year ended June 30, 2024	118.24	118.02	26.7	18.5	7.6
Year ended June 30, 2023	97.52	97.33	26.8	17.6	7.6

(2) Consolidated financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
As of June 30, 2024	9,929	5,055	50.9	488.26
As of June 30, 2023	8,870	4,124	46.5	398.32

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Millions of yen	Millions of yen	Millions of yen	Millions of yen
Year ended June 30, 2024	1,468	(419)	(513)	3,532
Year ended June 30, 2023	1,066	(324)	(462)	2,987

2. Cash dividends

		Annual dividends per share					Dividend payout	Ratio of dividends
	1st quarter-end	2nd quarter-end	3rd quarter-end	Fiscal year-end	Total	dividends (Total)	ratio (Consolidated)	to net assets (Consolidated)
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Year ended June 30, 2023	_	15.00	-	17.00	32.00	331	32.8	8.8
Year ended June 30, 2024	-	18.00	-	22.00	40.00	414	33.8	9.0
Year ending June 30, 2025 (Forecast)	_	24.00	_	24.00	48.00		34.4	

3. Forecast of consolidated financial results for the year ending June 30, 2025 (from July 1, 2024 to June 30, 2025)

Percentages indicate year-on-year changes

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending December 31, 2024	12,644	18.9	1,063	20.3	1,064	18.3	718	16.9	69.31
Full year	26,087	18.4	2,115	26.6	2,106	20.8	1,444	18.0	139.38

4. Notes

(1) Significant changes in the scope of consolidation during the year ended June 30, 2024: No

(2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements

Changes in accounting policies due to revisions to accounting standards and other regulations:

No
Changes in accounting policies due to other reasons:

No
Changes in accounting estimates:

No
Restatement of prior period financial statements:

No

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

As of June 30, 2024	I I	10,380,000 shares	As of June 30, 2023	İ	10,380,000 shares
Number of treasury shares at the end	l of the peri	od			
As of June 30, 2024	į	25,026 shares	As of June 30, 2023	i	25,026 shares
Average number of shares during the	e period				
Year ended June 30, 2024	i I	10,354,974 shares	Year ended June 30, 2023		10,356,505 shares

Consolidated financial statements Consolidated balance sheets

		(Thousands of yen)
	As of June 30, 2023	As of June 30, 2024
Assets		
Current assets		
Cash and deposits	3,568,978	4,253,313
Notes receivable - trade	47,018	63,883
Accounts receivable - trade	2,736,311	3,067,883
Contract assets	466,140	407,395
Merchandise and finished goods	41,076	36,855
Work in process	25,611	18,541
Supplies	3,050	2,641
Other	252,583	331,108
Allowance for doubtful accounts	(827)	(16,209
Total current assets	7,139,941	8,165,413
Non-current assets		
Property, plant and equipment		
Buildings and structures	344,732	403,619
Accumulated depreciation	(169,723)	(186,990
Buildings and structures, net	175,008	216,623
Vehicles	5,546	5,540
Accumulated depreciation	(4,204)	(5,54)
Vehicles, net	1,341	(
Tools, furniture and fixtures	335,853	358,429
Accumulated depreciation	(248,498)	(270,03
Tools, furniture and fixtures, net	87,354	88,39
Land	21,632	21,632
Leased assets	250,994	233,269
Accumulated depreciation	(62,105)	(90,969
Leased assets, net	188,889	142,300
Total property, plant and equipment	474,225	468,94
Intangible assets		,
Software	122,515	105,068
Goodwill	170,561	141,322
Leased assets	5,257	2,850
Other	2,253	2,253
Total intangible assets	300,588	251,494
Investments and other assets		231,47
Leasehold deposits	322,064	434,954
Deferred tax assets	400,810	357,284
Other	233,212	251,003
Total investments and other assets		
	956,086	1,043,244
Total non-current assets	1,730,900	1,763,687
Total assets	8,870,841	9,929,100

		(Thousands of yen)
	As of June 30, 2023	As of June 30, 2024
Liabilities		
Current liabilities		
Accounts payable - trade	596,108	635,449
Short-term borrowings	695,000	700,000
Current portion of long-term borrowings	60,866	44,488
Lease liabilities	52,376	46,752
Accounts payable - other	404,966	533,859
Accrued expenses	1,135,718	1,188,685
Income taxes payable	235,660	367,096
Provision for bonuses	10,778	11,523
Reserve for quality assurance	12,739	14,888
Other	667,840	723,645
Total current liabilities	3,872,054	4,266,390
Non-current liabilities		
Long-term borrowings	253,274	167,122
Lease liabilities	146,348	103,146
Provision for retirement benefits for directors (and other	260.754	205.077
officers)	260,754	285,867
Retirement benefit liability	197,617	26,601
Other	16,148	24,017
Total non-current liabilities	874,142	606,755
Total liabilities	4,746,197	4,873,145
Net assets		
Shareholders' equity		
Share capital	723,323	723,323
Capital surplus	549,837	549,837
Retained earnings	2,923,524	3,785,521
Treasury shares	(18,826)	(18,826)
Total shareholders' equity	4,177,860	5,039,857
Accumulated other comprehensive income		
Foreign currency translation adjustment	9,402	16,097
Remeasurements of defined benefit plans	(62,617)	_
Total accumulated other comprehensive income	(53,215)	16,097
Total net assets	4,124,644	5,055,954
Total liabilities and net assets	8,870,841	9,929,100
	0,070,011	5,525,100

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

(Thousands of yen) Fiscal year ended Fiscal year ended June 30, 2023 June 30, 2024 Net sales 19,267,178 22,029,880 Cost of sales 14,039,519 15,938,516 6,091,363 Gross profit 5,227,659 Selling, general and administrative expenses 3,770,916 4,420,400 Operating profit 1,456,742 1,670,963 Non-operating income Interest income 64 146 Commission income 16,436 22,140 point 18,503 Subsidy income 13,864 15,793 Surrender value of insurance policies 19,684 Other 6,489 18,529 36,856 94,797 Total non-operating income Non-operating expenses Interest expenses 18,637 19,251 Foreign exchange losses 8,537 2,929 Other 840 Total non-operating expenses 28,015 22,181 Ordinary profit 1,465,583 1,743,579 Extraordinary income Gain on termination of retirement benefit plan 22,988 Total extraordinary income 22,988 Extraordinary losses Loss on retirement of non-current assets 325 600 Impairment losses 34,803 600 Total extraordinary losses 35,128 Profit before income taxes 1,430,454 1,765,967 Income taxes - current 423,553 525,925 Income taxes - deferred (3,042)15,620 541,546 Total income taxes 420,510 Profit 1,009,944 1,224,420 Profit attributable to owners of parent 1,009,944 1,224,420

Consolidated statements of comprehensive income

Comprehensive income attributable to owners of parent

Comprehensive income attributable to

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	June 30, 2023	June 30, 2024
Profit	1,009,944	1,224,420
Other comprehensive income		
Foreign currency translation adjustment	3,146	6,695
Remeasurements of defined benefit plans, net of tax	(19,771)	62,617
Total other comprehensive income	(16,624)	69,313
Comprehensive income	993,320	1,293,733

993,320

1,293,733

Consolidated statements of changes in equity Fiscal year ended June 30, 2023

			Shareholders' equity		
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	723,323	549,837	2,203,584	(18,655)	3,458,091
Changes during period					
Dividends of surplus			(290,004)		(290,004)
Profit attributable to owners of parent			1,009,944		1,009,944
Purchase of treasury shares				(171)	(171)
Net changes in items other than shareholders' equity					
Total changes during period	-	_	719,939	(171)	719,768
Balance at end of period	723,323	549,837	2,923,524	(18,826)	4,177,860

	Accumu			
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	6,255	(42,846)		3,421,500
Changes during period				
Dividends of surplus				(290,004)
Profit attributable to owners of parent				1,009,944
Purchase of treasury shares				(171)
Net changes in items other than shareholders' equity	3,146	(19,771)	(16,624)	(16,624)
Total changes during period	3,146	(19,771)	(16,624)	703,144
Balance at end of period	9,402	(62,617)	(53,215)	4,124,644

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	723,323	549,837	2,923,524	(18,826)	4,177,860
Changes during period					
Dividends of surplus			(362,424)		(362,424)
Profit attributable to owners of parent			1,224,420		1,224,420
Net changes in items other than shareholders' equity					
Total changes during period	-	-	861,996	-	861,996
Balance at end of period	723,323	549,837	3,785,521	(18,826)	5,039,857

	Accumu			
	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Total net assets
Balance at beginning of period	9,402	(62,617)	(53,215)	4,124,644
Changes during period				
Dividends of surplus				(362,424)
Profit attributable to owners of parent				1,224,420
Net changes in items other than shareholders' equity	6,695	62,617	69,313	69,313
Total changes during period	6,695	62,617	69,313	931,309
Balance at end of period	16,097		16,097	5,055,954

Consolidated statements of cash flows

		(Thousands of yen)
	Fiscal year ended	Fiscal year ended
	June 30, 2023	June 30, 2024
Cash flows from operating activities		
Profit before income taxes	1,430,454	1,765,967
Depreciation	181,087	192,288
Amortization of goodwill	29,239	29,239
Share-based payment expenses	38,392	_
Increase (decrease) in allowance for doubtful accounts	669	14,972
Increase (decrease) in provision for retirement benefits for	27,616	25,113
directors (and other officers)	27,010	23,113
Increase (decrease) in retirement benefit liability	(13,617)	(30,070
Increase (decrease) in provision for bonuses	1,235	745
Increase (decrease) in provision for loss on orders received	(103)	=
Increase (decrease) in reserves for quality assurance	5,154	2,149
Interest and dividend income	(105)	(154
Gain on termination of retirement benefit plan	_	(22,988
Interest expenses	18,637	19,251
Impairment losses	34,803	=
Loss on retirement of non-current assets	325	600
Decrease (increase) in trade receivables	(548,423)	(287,393
Decrease (increase) in inventories	928	11,698
Increase (decrease) in trade payables	74,811	38,087
Increase (decrease) in accrued expenses	153,578	49,529
Increase (decrease) in accounts payable - other	76,598	112,097
Increase (decrease) in accrued consumption taxes	44,145	30,284
Other, net	41,742	(52,767
Subtotal	1,597,170	1,898,651
Interest and dividends received	105	154
Interest paid	(18,566)	(19,218
Income taxes paid	(517,134)	(411,126
Income taxes refund	5,319	
Net cash provided by (used in) operating activities	1,066,894	1,468,460
Cash flows from investing activities		
Payments into time deposits	(88,200)	(187,600
Proceeds from withdrawal of time deposits	55,200	32,700
Purchase of insurance funds	(115,496)	(12,608
Proceeds from cancellation of insurance funds	_	21,892
Purchase of property, plant and equipment	(105,728)	(107,842
Purchase of intangible assets	(59,770)	(39,677
Payments of leasehold and guarantee deposits	(10,499)	(129,261
Proceeds from refund of leasehold and guarantee deposits	_	4,860
Payments for asset retirement obligations	_	(2,000
Net cash provided by (used in) investing activities	(324,494)	(419,535

		(Thousands of Jen)	
	Fiscal year ended	Fiscal year ended June 30, 2024	
	June 30, 2023		
Cash flows from financing activities			
Net increase (decrease) in short-term borrowings	(130,000)	5,000	
Proceeds from long-term borrowings	90,000	94,000	
Repayments of long-term borrowings	(99,869)	(196,530)	
Repayments of lease liabilities	(32,712)	(53,072)	
Purchase of treasury shares	(171)	_	
Dividends paid	(289,290)	(362,638)	
Net cash provided by (used in) financing activities	(462,042)	(513,241)	
Effect of exchange rate change on cash and cash equivalents	4,689	9,343	
Net increase (decrease) in cash and cash equivalents	285,047	545,026	
Cash and cash equivalents at beginning of period	2,702,034	2,987,081	
Cash and cash equivalents at end of period	2,987,081	3,532,108	